

**From:** [Blend, Jeff](#)  
**To:** [Mathieus, George](#); [Tina Laidlaw/MO/R8/USEPA/US@EPA](#)  
**Cc:** [Suplee, Mike](#)  
**Subject:** RE: Nov 2nd meeting  
**Date:** 10/05/2011 12:58 PM

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How about this for a basic agenda for Nov 2nd?

Tentative Agenda:

1) What existing EPA guidance on private firms can we use?

If the firm/company would stay open despite additional pollution control costs, would they have to fire workers, scale back or switch product lines?

2) What new ideas can we bring to the table?

3) Data concerns

- a. List of data needed at the plant level
- b. Worksheet of what data to collect from plant level
- c. Legal concerns over data confidentiality

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-----Original Message-----

From: Mathieus, George  
Sent: Wednesday, October 05, 2011 12:48 PM  
To: [Laidlaw.Tina@epamail.epa.gov](mailto:Laidlaw.Tina@epamail.epa.gov); Blend, Jeff  
Cc: Suplee, Mike  
Subject: RE: Nov 2nd meeting

Couple of things:

1. Waiting until right up to the meeting date to provide an agenda is not fair to the members. They need time to react. I think you need clear agenda items now, with the "possibility" of getting substance out to them before the meeting to give them adequate time to prepare. Otherwise, the meeting will be inefficient. So some concept of a draft agenda now should work. Maybe the solution is draft it now with broader discussion points, and indicate specifics will follow 2 weeks prior to November 2nd.....

2. Yes, industry wants a list of what "data" we think we need. Put that as a discussion item on the agenda and commit to getting that to them 2 weeks before the meeting. Agenda items are typically just discussion points, and not necessarily the answers.

-----Original Message-----

From: [Laidlaw.Tina@epamail.epa.gov](mailto:Laidlaw.Tina@epamail.epa.gov) [<mailto:Laidlaw.Tina@epamail.epa.gov>]  
Sent: Tuesday, October 04, 2011 9:34 AM  
To: Blend, Jeff  
Cc: Mathieus, George; Suplee, Mike  
Subject: Re: Nov 2nd meeting

Jeff,

Would it be possible to wait on sending out an agenda until closer to the meeting? That way, we can have a better sense of what work we've completed and what issues we're encountering? Or, send this agenda as draft and modify it closer to the meeting date. We have a month to go so I think we'll have a lot more information by the end of the month.

What I clearly heard from industry is that if we want them to provide subsidiary data, then we need to request specific pieces of information before the meeting. I think we can do that but we may not be able to figure out details for another 2 weeks or so. Another suggestion would be to wait on sending out a meeting agenda until we meet. Let's plan to meet the week of October 20th, figure out what financial data we would want them to provide, and iron out agenda details. Would that work? If so, we could figure out a day to meet that week.

That's my 2 cents.

Tina

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From: "Blend, Jeff" <[jblend@mt.gov](mailto:jblend@mt.gov)>  
To: "Suplee, Mike" <[msuplee@mt.gov](mailto:msuplee@mt.gov)>, Tina Laidlaw/MO/R8/USEPA/US@EPA, "Mathieus, George" <[gemathieus@mt.gov](mailto:gemathieus@mt.gov)>

Date: 10/04/2011 09:28 AM  
Subject: Nov 2nd meeting

I would like to get out an agenda for the Nov 2nd NWG sub-group meeting for a private firm demonstration. This is what I have so far. Can you look at this, and see if it needs changes before going out?

Agenda:

- 1) What existing EPA guidance on private firms can we use?  
Primary Test: Profit test  
Secondary Tests:  
Short term liquidity  
Long-Term Liquidity  
Ability to borrow money

Question: If the firm/company would stay open despite additional pollution control costs, would they have to fire workers, scale back or switch product lines?

- 2) What new ideas can we bring to the table?
  - a. Focus on "tipping points" for companies in terms of financial and other indicators
  - b. Focus on essential industries in Montana with wide-reaching impacts such as the refineries which supply almost all of Montana's liquid products
  - c. Focus on upstream and downstream effects of having to meet water quality standards (including benefits from additional jobs and construction of those plants).
  - d. Are there any silver bullets (findings) that would make life easy and data collection minimal or unnecessary?
- 3) Data concerns
  - a. What data is needed at the plant level
  - b. Legal concerns over data confidentiality

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